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Helen Hirst  
Interim Chair  
Bradford Teaching Hospital NHS FT

Sent by email

22 December 2023

Dear Helen,

**Quality Improvement Group – Bradford Teaching Hospital NHS FT**

I'm writing to update you on discussions at the Bradford Teaching Hospital Quality Improvement Board held on 20 December 2023.

The group received very positive assurances following the commissioner visit to neonatal services. They heard how the visit was appreciated by staff who were pleased to have the opportunity to showcase their work and the opportunity for staff and families to share their experiences.

The group noted the plan to postpone the Well Led Review to Q4 to coincide with the new Chair's appointment and were in support of that approach.

The ongoing work on the action plan was positively received and the Trusts response and actions to date are addressing the initial concerns raised. It was proposed that you and Professor Pickup may like to attend a future meeting to fully articulate the Trusts work and progress in that area. The next meeting is scheduled for 26 January 2024, 10.00am – 12.00noon via Microsoft Teams, and the agenda can be flexible to accommodate your existing commitments.

Based on the draft reports and updates provided, the Quality Improvement Group were significantly assured as to the quality of care, clinical governance and good practice demonstrated by the Trust.

If you would like to discuss further detail, please don't hesitate to get in touch with Julie Clennell, Regional Director of Nursing.

Yours sincerely,



**Margaret Kitching**  
**Regional Chief Nurse, North East and Yorkshire**  
**NHS England**

Copy to:

Professor Mel Pickup, Chief Executive Officer, Bradford Teaching Hospital NHS FT

Richard Barker, Regional Director, North East and Yorkshire, NHS England

Julie Clennell, Director of Nursing – Clinical Quality, North East and Yorkshire, NHS England

Yvette Oade, Regional Medical Director, North East and Yorkshire, NHS England

Rob Webster, Chief Executive, West Yorkshire Integrated Care Board