

Meeting Title	Board of Directors Open		
Date	9 January 2020	Agenda item	Bo.1.20.21

## Bradford Teaching Hospitals NHS Foundation Trust Sustainable Development Management Plan

<b>Presented by</b>	Sandra Shannon, Chief Operating Officer/Deputy Chief Executive		
<b>Author</b>	Craig Wilson, Environment & Sustainability Manager		
<b>Lead Director</b>	Sandra Shannon, Chief Operating Officer/Deputy Chief Executive		
<b>Purpose of the paper</b>	Approve the Sustainable Development Management Plan for Bradford Teaching Hospitals NHS Foundation Trust		
<b>Key control</b>	To be in the top 20% of NHS employers.		
<b>Action required</b>	Approve the Sustainable Development Management Plan for the Trust.		
<b>Previously discussed at/informed by</b>			
<b>Previously approved at:</b>	<b>Committee/Group</b>	<b>Date</b>	

### Key Options, Issues and Risks

This document is presented to the Board of Directors for review and approval.

The Sustainable Development Management Plan (SDMP) has been developed to comply with and meet the following requirements:

- a) Service Condition 18 of the NHS Standard Contract 2018/19;
- b) Climate Change Act 2008;
- c) NHS Sustainable Development Unit (SDU) Sustainable Development Assessment Tool (SDAT); and
- d) Mandatory Estates Information Returns Collection (ERIC).

This document has been updated, replacing the previous Board approved SDMP.

### Analysis

Development of the SDMP has included:

- a) Extensive consultation with Public Health England, NHS SDU and key stakeholders within the organisation.
- b) Analysis of clinical and non-clinical activity within the organisation to enable completion of the SDAT tool, providing a benchmark and action plans to improve sustainable performance.

The document provides assurance that the Trust is committed to achieving its targets and embeds sustainable practice across the organisation.

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### Recommendation

The Board of Directors is asked to consider and approve the updated Sustainable Development Management Plan 2019-2024 and Trust Sustainable Development summary webpage <https://www.bradfordhospitals.nhs.uk/sustainable-development/> to ensure organisational compliance.

### Risk assessment

Strategic Objective	Appetite (G)					
	Avoid	Minimal	Cautious	Open	Seek	Mature
To provide outstanding care for patients		G				
To deliver our financial plan and key performance targets			G			
To be in the top 20% of NHS employers			G			
To be a continually learning organisation				G		
To collaborate effectively with local and regional partners					G	
The level of risk against each objective should be indicated. Where more than one option is available the level of risk of each option against each element should be indicated by numbering each option and showing numbers in the boxes.	Low		Moderate	High	Significant	
Explanation of variance from Board of Directors Agreed General risk appetite (G)	Risk (*)					

Risk Implications (see section 4 for details)	Yes	No
Corporate Risk register and/or Board Assurance Framework Amendments		√
Quality implications	√	
Resource implications	√	
Legal/regulatory implications	√	
Diversity and Inclusion implications		√

### Regulation, Legislation and Compliance relevance

**NHS Improvement:** (Risk assessment framework, quality governance framework, code of governance , annual reporting manual)

**Care Quality Commission Domain:** (Safe, caring, effective, responsive, well led drop down)

**Care Quality Commission Fundamental Standard:**

**Other (please state):**

### Relevance to other Board of Director's Committee:

Workforce	Quality	Finance & Performance	Partnerships	Major Projects	Other (please state)
√		√			

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### 1.0 Purpose

The Sustainable Development Management Plan (SDMP) 2019 -2024 is presented to the Board of Directors for review and approval.

The SDMP has been developed to comply with and meet the requirements of the following:

- a) Service Condition 18 of the NHS Standard Contract 2018/19.
- b) Climate Change Act 2008.
- c) NHS Sustainable Development Unit (SDU) Sustainable Development Assessment Tool (SDAT).
- d) Mandatory Estates Information Returns Collection (ERIC).

This document has been updated, replacing the previous Board approved SDMP.

### 2.0 Background

The SDMP has been developed using the NHS SDU's SDAT format to equally address the three pillars of sustainability (environmental, economic & social). The three pillars are an internationally recognised approach to managing sustainability within a large organisation.

Development of the SDMP has included:

- a) Extensive consultation with Public Health England, NHS SDU and internal key stakeholders within the organisation.
- b) Analysis of clinical and non-clinical activity within the organisation to enable completion of the SDAT tool, providing a benchmark and action plans to improve sustainable performance.

The document provides assurance that the Trust is committed to achieving its targets and embeds sustainable practice across the organisation.

### 3.0 Proposal

Approval and implementation of this plan will be led by the Sustainability Strategy Group (SSG) which will be chaired by the Director of Strategy & Integration/Deputy Chief Executive. Sub groups will also be established to progress the requirements of the objectives within the three pillars as follows:

- Sustainable Procurement Group.
- Utilities Consumption Group.
- Waste Producers Group.
- Transport & Travel Group.

Progress and improvement opportunities resulting from the SSG will be included within the Sustainable Development Annual Board Report.

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#### 4.0 Recommendation

The Board of Directors is asked to consider and approve the updated Sustainable Development Management Plan 2019-2024 and Trust Sustainable Development summary webpage <https://www.bradfordhospitals.nhs.uk/sustainable-development/> to ensure organisational compliance.

Craig Wilson  
Environmental & Sustainability Manager

October 2019