

<b>Meeting Title</b>	<b>Board of Directors</b>		
<b>Date</b>	<b>12.9.19</b>	<b>Agenda item</b>	<b>Bo.9.19.8</b>

## Integrated Dashboard

Presented by	John Holden, Acting Chief Executive		
Author	Cindy Fedell, Chief Digital and Information Officer		
Lead Director	Cindy Fedell, Chief Digital and Information Officer		
Purpose of the paper	The Integrated Dashboard provides a single view of quality and performance across the Trust for Board oversight and challenge		
Key control	The Integrated Dashboard is a key control for all Strategic Objectives		
Action required	To note		
Previously discussed at/ informed by	Relevant sections of the Dashboard discussed at Quality Committee, Workforce Committee, Finance and Performance Committee, Partnerships Committee		
Previously approved at:	Committee/Group	Date	
	Partnerships Committee	23.7.19	
	Finance & Performance Committee	24.7.19	
	Quality Committee	24.7.19	
	Workforce Committee	24.7.19	
Key Options, Issues and Risks			
The Integrated Dashboard provides a single view of quality and performance aligned to the Trust’s Strategic Objectives. The Board Committees review and challenge the elements of the Dashboard relevant to their Terms of Reference. Any specific matters for escalation to the Board of Directors are identified during the meetings and are provided in a specific agenda item for the Board’s attention or included in the Committee’s highlight report.			
Analysis			
To better support the discussions at the Board of Directors’ meeting, the relevant sections of the Integrated Dashboard will be considered under the following agenda items: <ul style="list-style-type: none"><li>Bo.9.19.12 Integrated Dashboard: Quality</li><li>Bo.9.19.17 Integrated Dashboard: Finance</li><li>Bo.9.19.20 Integrated Dashboard: Performance</li><li>Bo.9.19.23 Integrated Dashboard: Workforce</li><li>Bo.9.19.29 Integrated Dashboard: Partnerships.</li></ul>			
Recommendation			
The Board of Directors is asked to use the Integrated Dashboard to support discussions related to assurance and to the Board Assurance Framework, and to decide if further assurance is required.			

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Risk assessment						
Strategic Objective	Appetite (G)					
	Avoid	Minimal	Cautious	Open	Seek	Mature
To provide outstanding care for patients			g			
To deliver our financial plan and key performance targets			g			
To be in the top 20% of NHS employers					g	
To be a continually learning organisation				g		
To collaborate effectively with local and regional partners					g	
The level of risk against each objective should be indicated. Where more than one option is available the level of risk of each option against each element should be indicated by numbering each option and showing numbers in the boxes.	Low		Moderate	High	Significant	
	Risk (*)					
Explanation of variance from Board of Directors Agreed General risk appetite (G)	The Dashboard demonstrates a number of areas where risk is at variance with the risk appetite and defined risk tolerance of the Trust. The Strategic Risk Register reflects these risks and describes the current mitigation.					

Benchmarking implications (see section 4 for details)	Yes	No	N/A
Is there Model Hospital data relevant to the content of this paper?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Is there any other national benchmarking data relevant to the content of this paper?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Is the Trust an outlier (positive or negative) for any benchmarking data relevant to the content of this paper?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Risk Implications (see section 5 for details)	Yes	No
Corporate Risk register and/or Board Assurance Framework Amendments	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Quality implications	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Resource implications	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Legal/regulatory implications	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Diversity and Inclusion implications	<input type="checkbox"/>	<input type="checkbox"/>
Performance Implications	<input checked="" type="checkbox"/>	<input type="checkbox"/>

Regulation, Legislation and Compliance relevance
NHS Improvement: (please select those that are relevant)
<input type="checkbox"/> Risk Assessment Framework <input type="checkbox"/> Quality Governance Framework
<input type="checkbox"/> Code of Governance <input type="checkbox"/> Annual Reporting Manual
Care Quality Commission Domain:
Care Quality Commission Fundamental Standard:
Other (please state):

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**Relevance to other Board of Director's Committee:**  
**(please select all that apply)**

Workforce	Quality	Finance & Performance	Partnerships	Major Projects	Other (please state)
<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>